



VISIT REPORT

DISTRICT DADU

December 16, 2006



**Program Support Unit
Sindh Devolved Social Services Program
Finance Department, Government of Sindh**



FD/SDSSP/PSU/ (E) / 2Y/visits/2006
Karachi, dated 30 December 2006

REPORT ON VISIT TO DISTRICT DADU ON December 16, 2006

Deputy Program Director SDSSP along with Program Officers Health and Education visited district Dadu on 16th December 2006

1. District Profile:

District Government	Dadu
Population	1106.71 (1998 census).
Area	7866
No. of Talukas in District	4 (Johi, Dadu, Mehar, K.N Shah)
Date MoU signed	28 th August 2004
Date ASP 2004-05 approved	11 th April 2005,
PFC Share of District	FY2004/05- 54.3 millions FY2005/06- 43.9 million (including 15% CBO share)
District Nazim	Mr. Karim Ali Jatoi (Ph. 025-4612115)
Naib Nazim / Convener District Council	Syed Mohammed Shah (Ph. 025-9200264)
DCO	Mr. Mr. Aijaz Ahmed Mangi (Ph. 025-9200250/51)
EDO (F&P)	Mr. Noor Mohammad Laghari (Ph. 025-9200279/80)
EDO (Edu)	Syed Rasool Bux Shah (Ph. 025-9200202/203)
EDO (Health)	Dr. Dhani Bux Thebo (Ph. 025-9200086/87)
EDO (CDD)	Mr. Ashfaque Hussain Umrani (Ph.025-9200259)
EDO (W&S)	Eng. Mohammad Ali Memon (Ph. 025-9200282)

2. Site Visit:

On its way to Dadu the visiting team paid a visit to Government Primary School Pakka Channa. The Headmaster Mr. M. Baksh briefed the team about the school. As per attendance register 100 students were enrolled in the school though the team found only few during the visit. On enquiry teachers informed that sizeable number of students did not attend school because it was cotton-harvesting season. The teacher strength of the school is five however only three were present at the time. The headmaster informed that

school had received last SMC funds in the year 2000 and record of SMC funds was available. Students reported that they had received free textbooks. The headmaster pointed out several factual mistakes in textbooks.



Picture 1: Deputy Program Director and Program Officer Health in the school with students



Picture 2: Black board showing student enrolment



Picture 3: Program Officer Education with students

3. Meetings:

A meeting was held at District Coordination Officer Secretariat to review the Annual Sector Plans of health and education for FY 2004-05 and FY 2005-06. Executive District Officers Education, Health, Community Development, and Works & Services participated in the meeting with Executive District Officer (F&P) in the chair. Team briefed the forum about the SDSSP program and first year experiences of the government. During discussion following points emerged for special consideration for 2nd year planning:

- Proper sequencing of capital and revenue components
- Adherence to SDSSP processes for projects planning and implementation

- Carrying over of unutilized amount to next ASP
- Taking elected representatives on-board in planning and execution process
- Involving council monitoring committees in monitoring projects
- Early process of CBO / project selection by Executive District Officer (CDD)



Picture 4: SDSSP team with EDO (F&P) during the meeting

4. Review of Sector Plan 2004-05 Implementation:

Funds were transferred to the district Account-IV on 23rd April 2005. From this share the district allocated Rs. 32.57 million for the education and Rs. 21.72 million for the health sectors. District government has utilized 95% funds for education and 97% funds for health sector.

a. Health:

Executive District Officer Health provided briefing to the forum regarding investment in health sector under SDSSP in FY 04-05. He informed that Rs. 21.72 million were allocated to health sector; the amount was utilized in revenue component mainly to strengthen existing services like referral improvement, mobility to EPI vaccinators, diagnostic facility to Taluka and RHCs etc. He conveyed concerns regarding shortage of qualified staff especially for those facilities where SNE was not approved and units were functionalized through internal adjustment.

After his briefing SDSSP team shared the field monitoring report of SDSSP schemes carried out by LSU Dadu and discussed the utilization of equipment. SDSSP team conveyed its concern over the failure of the health department to properly utilize/supply equipments like generators, refrigerators, *almirahs*, and microscopes at the facilities envisaged under the ASP. EDO Health mentioned that Micro Labs were non-functional due to non-availability of trained staff. To this the Program Officer-Health responded that

it reflected bad planning practices if the district government had purchased the equipment before having trained staff to operate them. However, the situation could now be corrected by imparting the requisite training to the available staff to build its capacity either from district government's own resources or through SDSSP.

The team also discussed that instead of IL refrigerators the health department purchased deep freezers. The EDO clarified that IL refrigerators were not available in Pakistan due to which the district government decided to purchase deep freezers to strengthen its cold chain. The team, however, observed that the scheme should be revised after incorporating technical input and required process should be followed.

The team inquired about the mechanism of payment of installment of motorcycles and cycles and in what account the amount was being debited? The EDO Health responded that the amount was being debited in a joint PLS account of EDO Health and DO Admin, Health in the National Bank of Pakistan. The team observed that in order to maintain financial propriety and probity the amount should not be debited in a private account but should only be debited in the government account (account IV) under the specific head of receipts as the motor cycles and cycles were purchased from the SDSSP funds which were maintained in account IV. Deputy Program Director, SDSSP requested the EDO Health to devise a mechanism to debit the money in Account IV and plan for the utilization of the recovered amount under information to the council and PSU-SDSSP. The forum seconded this advice.



Picture 5: Intensive discussions

The team also raised the question of buying window ACs instead of Split ACs without following required formalities, i.e. approval of the council for the change of type of equipment and approval of DDC.

Deputy Program Director, SDSSP while concluding the observations and discussions on 2004-05 monitoring report emphasized that district government health department should

provide timelines to resolve various issues identified during the meeting. Accordingly, following decisions were made:

1. EDO Health to prepare a report suggesting training to the staff to functionalize Mini labs within **2 months**.
2. Proper supply of equipments/instruments at the facilities envisaged under ASP in coordination with LSU within **7 days**.
3. Complete required formalities regarding the change/amendment in schemes within **30 days**.
4. Devise mechanism regarding debit of recovered amount on motor cycles and cycles within **30 days**.
5. All actions will be reported to the council (or council monitoring committee) and PSU-SDSSP immediately after **2 months**.
6. LSU-SDSSP to augment coordination with EDOs Health and F&P.



Picture 6: District government officers

ASP 05-06

Based on weaknesses and lessons learned in 2004-05 planning/investment it was emphasized that 2005-06 ASP should be prepared in participation with all stakeholders and keeping in view the ground realities. It was once again informed that district government should follow government rules and procedures since SDSSP had no separate mechanism of execution of schemes. It was emphasized that the DG should follow the processes identified for SDSSP projects. The DG was advised to follow sequence in planning and execution of schemes especially those schemes in which capital and revenue components were identified and where human resource was required. Executive District Officer (F&P) was requested to expedite the sector planning process.

b. Education:

ASP-FY2004/05

Executive District Officer Education briefed the forum about the SDSSP schemes for FY2004/05. The district education department reported 100% utilization (Rs. 18 million)

at Capital side and 95% utilization (Rs. 14 million) at Revenue side. The EDO informed that due to ban on recruitment district education department requested the provincial department for allowing contract recruitment. However, reply from provincial department was still awaited. Executive District Officer Works & Services informed the forum that district government had prepared a two-year rolling plan for education sector and development work initiated would be completed from 2nd tranche of SDSSP conditional grant. Deputy Program Director-SDSSP observed that the district government should have initiated work only in those units that could have been completed from 1st tranche funds and rest of the units should have been constructed from 2nd tranche release. He further observed that because of this reason the contractors and the workers agitated against the Education department for non-payment of their dues as reported in the press recently. Program Officer-Education proposed that in order to decrease the chance of depreciation of incomplete infrastructure district government Dadu should complete all procedural formalities of sector planning for FY 2005-06 and access the SDSSP grant funds at the earliest.

PO-Education observed that schemes & units mentioned in the ASP have been amended. EDO (F&P) informed that due to bifurcation of the district and transitional phase of the administration the political leadership redefined its priorities and accordingly district government Dadu prepared revised schemes and got them approved from relevant forum. Executive District Officer W&S agreed to provide all the relevant documents to LSU-SDSSP by 18th December 2006.

ASP FY 2005-06

Executive District Officer Education informed the forum that the district government had completed its 1st draft of ASP and will share it with provincial education department by 18th December 2006. The EDOs Education and W&S reassured the forum that all throw forward had been accommodated in the ASP FY 2005-06 and all units would be completed from 2nd tranche release. Executive District Officer (F&P) was requested to expedite the sector planning process.

Muhammad Iqbal Memon Deputy Program Director

Cc.

1. Program Director, SDSSP
2. Nazim, District Government, Dadu
3. District Coordination Officer, Dadu
4. EDOs (F&P), Health, Education, W&S, CDD
5. P.S to Chief Secretary
6. P.S to ACS (Dev), Planning & Development Department
7. P.S to Secretary, Finance Department
8. P.S to Secretary, Education Department
9. P.S to Secretary, Health Department
10. P.S to ACS, Local Government & Spatial Development Department
11. P.S to Special Secretary Finance, Finance Department

LIST OF PARTICIPANTS IN THE MEETING

1. Mr. Noor Muhammad Leghari
EDO, F&P
2. Mr. Muhammad Iqbal Memon
Deputy Program Director, SDSSP
3. Dr. Dhani Bux Thebo
EDO, Health
4. Mr. Muhammad Ali Memon
EDO, W&S
5. Mr. S. Rasool Bux Shah
EDO, Education
6. Dr. Shireen Narejo
Program Officer-Health, SDSSP
7. Mr. Naveed Ahmed Sheikh
Program Officer-Education, SDSSP
8. Mr. Muhammad Yakoob Lund
DO, W&S, Education Department
9. Mr. S. Tanveer Hussain
DO, Buildings, W&S Department
10. Mr. Yar Muhammad Jilani
DO (P), F&P Department
11. Mr. Mohammad Bachal Mallah
DO, Finance, F&P Department
12. Syed Aijaz Ali Sheerazi
DDO (SW) TDU, CDD
13. Mr. Sarfaraz Ali Abbasi
F&G Specialist, LSU-Dadu, SDSSP
14. Mr. Jan Mohammad
Program Assistant, LSU-Dadu, SDSSP