



Program Support Unit
Sindh Devolved Social Services Program
Finance Department, Government of Sindh, Karachi



CONSULTATIVE WORKSHOP

With Leading Civil Society Organizations of Sindh



**Role of umbrella organizations in
Public Pvt Partnership development
under SDSSP**
21st February 2006
SDSSP PSU Karachi

Consultative workshop with umbrella organizations of Sindh Role of umbrella organizations under SDSSP

Date: 21st Feb 2006
Venue: PSU SDSSP Karachi
Invitation: Annex-1
Participants: Annex-2
Agenda: Annex-3

Report:

Proceedings were started with the recitation. Agenda was carried out by Mr.Shakeel Abro Participatory planning specialist where as participants were informed about the agenda.. After that Participants were invited to formally introduce themselves and their organizations they represent.

Lead was represented by Mr.Naseer Memon Provincial Coordinator Lead Sindh. Sindh Education Foundation was represented by Ms.Rukhsana Leghari Asst. director PR and Mr.Shakeel Ahmed Manager Monitoring & Evaluation. TRDP was represented by Ms.Farzana Saleem GM (MER). SPO Sindh was represented by Mr.Abdul Wahid Sangrasi-Senior Coordinator Capacity building unit and Mr.Saddaruddin Jatoi-Coordinator Projects. HANDS was represented by Ms.Rahila Raheem Senior Manager GAD. SAFWCO was represented by Mr.Ghulam Shabir Program Manager Education and Mr.Anwar Rajar Program Manager Health. SAP Pk was represented by Ms.Sahar Bhatti Provincial coordinator of SAP Sindh. Indus Resource Centre-IRC was represented by Mr.Safdar Rahat Saeed MDC officer. Among the SDSSP team Mr.Abdul kabeer Kazi Program Director, Mr.Iqbal Memon Deputy program Director, Ms.Sheeren Narejo Program officer Health, Mr.Naveed Shaikh Program officer Education, Mr.Mir Nusrat Panhwer Program Officer WSS, Mr.Imtiaz Bhatti Program officer WSS, Mr.Ehsan Legahri M&E specialist , Mr.Asif Kabani HR(PAS) specialist and Mr.Shakeel Abro Participatory Planning Specialist.

First presentation on the SDSSP work was given by Mr.Iqbal Memon-Deputy Program Director. During his presentation he informed the participants about the program objectives, its implementation arrangements and progress. Participants put up questions on the various aspects of the program that were clarified by Mr.Kabeer Kazi and Mr.Iqbal. Participants asked questions on the mechanism of steering the project for that they were clarified on the structure of steering committee and the implementing arrangements.

After wards umbrella organization's representatives were invited to brief give an overview of their organizations, projects and activities. Under is the introduction of umbrella organizations:

Strengthening Participatory Organization-SPO:

SPO is a non-government not for profit company registered under section 42 of the Companies Ordinance 1984. As a national support organization SPO is engaged mainly in capacity building activities of the partner organizations. In Sindh he informed that SPO is working in 13 districts where as across Pakistan SPO has worked holistically with more than 1100 CBOs, both of women and men, across 54 districts of rural and urban Pakistan besides

providing short-term training support to more than 400 CBOs and Local Body Institutions across the country. SPO has trained organizations from almost every district of Pakistan.

SPO is governed by a 14 member Board comprising 13 elected directors and the chief executive. The Board is elected for a three-year term from a General Body with equal representation from all four provinces of Pakistan and reserved seats for the Federal Capital Territory. SPO has registered offices in Islamabad as National Centre and Regional Centres in Hyderabad (Sindh), Multan (Punjab), Peshawar (NWFP), Quetta (Balochistan). SPO has Liaison Offices in Karachi, Lahore. SPO has 140 regular staff; 120 temporary project staff; 15 interns and volunteers based in these offices.

SPO has worked with Actionaid, Canadian International Development Agency (CIDA), Department for International Development UK (DFID), Education Sector Reform Assistance Programme (ESRA), Embassy of Japan, European Commission (EC), Royal Netherlands Embassy (RNE), Save the Children US, Save the Children UK, The Asia Foundation, Trust for Voluntary Organisations (TVO), United Nations Development Programme (UNDP).

SPO establishes contact with community through DPM(Development,planning and management training). This training has given SPO a wide range of technical expertise from which tailor made training packages that meets the collective needs of NGOs are also imparted. Concepts Covered through DPM are:

1. Meaning of participatory development and community participation in development projects
2. Role of Rural organizations in development projects
3. Political Participation
4. Increasing women's involvement in development
5. Determination of priorities and objectives
6. Identification of local resources
7. Resource Management
- 8 . Rights-based approaches
9. Advocacy
10. Planning for achievement of objectives
11. Procedures of plan implementation
12. Project formulation/presentation of formulated projects
13. Assessment and analysis of practical work
14. Future course of action

During the second and third years of the SPO contact it encourages the creation and strengthening of a civil society network CSN which is based on the cluster of CBOs which SPO is supporting. A CSN is a body constituted primarily of DPM graduate CBOs in a cluster to provide for better support/coordination of cluster and its expansion of development on a sustainable basis. The CSNs thus provide another kind of opportunity for SPO to expand its program. The 8-10 CBOs that constitute a CSN are only a fraction of the CBOs in the area needing support, by replicating SPO capacity building process with other CBOs, the CSN is able to expand its number of CBOs beyond those in the original cluster. This is then not only a viable way of providing continuing support at less cost and

involvement by SPO, it is also a way of increasing the number of CBOs which SPO is able to support all-be-it indirectly.

SPO provides funding for small community projects to its DPM graduate CBOs. Projects are developed by CBOs on the basis of needs which have been identified and prioritized within their community. For SPO, funding of CBO projects enables it to help CBOs put into practice the learning (like needs identification, effective community participation, planning & implementation and resource mobilization) they have achieved through the partnerships. Of equal importance is the opportunity to help CBOs to address developmental concerns of gender equity, environment, health, water, power and poverty through these projects.

Training and Technical Assistance is provided by SPO staff for implementation of projects. Close participatory monitoring by Program Coordinators is done to help ensure proper implementation of the project.

Project Funding Areas in health are Primary health; reproductive health and Public health (Water Supply, Sanitation) and in education areas are computer literacy, Adult education, Basic (formal and non-formal), Vocational Training and Early Childhood Care and Development.



Sindh Agricultural and Forestry Workers Coordinating Organization (Safwco):

Sindh Agricultural and Forestry Workers Coordinating Organization (Safwco), started its development journey from a small initiative, launched in 1986 by a group of five social activists led by Mr. Suleman G. Abro. Concerned about depleting sources of livelihood and employment, increasing poverty and social deprivation in rural Sindh and propelled by its own vision of sustainable, equitable and just society, Safwco initiated a process of social mobilization in District Sanghar initially.

SAFWCO has established its head office at Shahdadpur, District Sanghar, Sindh Pakistan and having field offices at twenty two (22) locations in eight (8) Districts of the Province including Sanghar, Mirpurkhas, Badin, Umar Kot, Thatta, Nawabshah, Hyderabad and Matiari. Currently 253 employees are on payroll of the organization as full time employees.

Safwco is currently working in eight (8) development sectors. These are:

1. Social Development and Services Sector (SDS)
2. Economic Development Sector (EDS)
3. Community Physical Infrastructure (CPI) Sector
4. Education Development (ED) Sector
5. Health Sector
6. Monitoring, Evaluation & Research Sector
7. Human and Institutional Development Sector
8. Disaster Management and Emergencies Services

Social Development Program

Safwco believes in institutional building at grass roots level to support in bringing social change in the society. Hence a common platform that is created and owned by the poor is a pre-requisite through which the poor can make themselves count in the development process. It has made social mobilization as core activity and entry point followed by different development interventions including social and physical service delivery projects, coordinating and networking while emphasizing on gender balance and good governance. The main aim of the program is to mainstream rural poor into socio-economic development and reduce their vulnerability. The specific objectives are to:

- Enable democratic and participatory action resulting in institutionalizing social justice, as a basis of social and economic development;
- Make village organizations development oriented, sustainable and responsive to local needs and priorities; and
- Highlight social development issues gender, governance and globalization - and create forum for discussion and broad-based partnerships to evolve and develop around these issues

Safwco has a well defined methodology for social organization of communities comprising three phases. Safwco's entry begins with trust building and motivation of village activists for coming together on a collective platform of the male community organization. Following are Subprograms of Social Development Sector

- Institutional Development
- Gender and Development
- Natural Resources Management
- Governance, Globalization, Advocacy and Networking

Social Organizational Development	As of Dec 2004	Jan-Dec 2005	Cumulative
▪ VDOs	393	40	433
▪ Male VDOs	238	25	263
▪ Female VDOs	155	15	170
▪ Male membership	11,907	887	12794
▪ Female Membership	7,320	510	7830
▪ Area Development Councils	2	-	2
▪ Water Course Association	71	-	71
▪ FO	3	-	3
▪ SMC	110	-	110
▪ CPI Committees	110	-	110
Natural Resource Management			
▪ Tree Plantation	400,917	12,142	413,059
▪ Sapling grown at Nursery	305,000	-	305,000
▪ Consultation workshop	161 (2,261)	15(2615)	176 (4876)
▪ Livestock Vaccination	45,948	13,360	59,308

Community Physical Infrastructure Program

The community physical infrastructure development (CPID) program support rural communities in addressing their prioritized physical infrastructure needs. The communities themselves implement these schemes following the preparation of technical and social feasibilities as well as cost estimates by the program staff.

Safwco is running the CPID program with support from Pakistan Poverty Alleviation Fund (PPAF). Community has to meet twenty per cent (20%) cost of the total project which is necessary to develop a sense of ownership among them, which also guarantees proper operation and maintenance of the scheme. The remaining funds are provided through the project funding.

The CPID program is based on need identification by respective VDOs through holding participatory community development dialogues and formal request to Safwco for implementing the program. The infrastructure projects worth upto Rs. 0.5 million are implemented in villages according to assessed need.

The social mobilization process is continued and five (5) different committees are formed in VDO for effective implementation of the project. These committees are project management and implementation committee, construction committee, audit committee, operation and maintenance committee. Each committee comprises on two members. The program staff trains the committee members regarding their roles and responsibilities.

Achievements of CPI as of December 2005

Type of Scheme	No.	Total Cost (Rs in Mill)	Share (Rs. in Million)		Beneficiaries	
			Comm.	PPAF	HH	Persons
▪ DWSS	51	13.60	2.72	10.88	4,520	43,274
▪ Culverts	17	4.45	0.89	3.56	2,065	17,076
▪ Link Road	7	3.05	0.61	2.44	682	12,363
▪ Sanitation	10	4.27	0.85	3.42	1,078	17,870
▪ Street Pavements	18	3.97	0.79	3.18	1,932	16,837
▪ Bridge	1	0.62	0.12	0.50	30	250
▪ Lift Irrigation	1	0.16	0.03	0.13	108	1,002
▪ Watercourse	1	0.62	0.12	0.50	950	8,600
▪ Upgrading of watercourse	1	0.06	0.01	0.04	915	8,600
Total	107	30.79	6.16	24.63	12280	125,872

Education Development Program

Education has a strong effect on improving personal and family welfare. The higher a man/woman goes in the educational ladder, the better him/her and his/her family score in most health and family welfare indicators. Both men and women who obtain more education are more likely to work in skilled occupations, have greater access to media services, have lower fertility levels, have greater awareness of sexually transmitted diseases such as AIDS, and their children are less likely to die at a young age

Safwco's Adult Literacy Education program provides adult learners with opportunities to acquire fundamental literacy and communication skills. With these skills, adults are able to better function in and take advantage of today's knowledge economy, to communicate with others, to express one's needs, and to better understand the information of one's daily life. With the arrival of new information technologies, literacy and communication skills have become increasingly imperative.

Safwco has been instrumental in implementing educational programs include:

- Education for all in 3 Talukas of District Badin
- Female functional adult literacy in District Sanghar
- Enhancing Enrolment in Girls Primary School in District Sanghar.

Education Development Sector Progress Up-Date 2005

Activity	As of 2004	Jan-Dec 2005
▪ Girls Enrolment	42,509	10,401
▪ Boys Enrolment	17,511	
▪ Adult Literacy Center	39	20
▪ Enrolment in ALC	809	532
▪ Interim Support provided to School		105 government girls primary schools (<i>pumps, latrines, almerah, blackboards, wall clocks and charts etc</i>)
▪ Establishment of Community Model School		2 (<i>Maqsoodo Rind and Meer Ghulam Shah</i>) where 164 children are enrolled

Health, Water and Sanitation Program

Safwco believes that only healthy community can actively participate in the process of development, therefore it provides health education and services through its partner VDOs. Till 1996, the organization provided ambulatory health services in the operational area through information dissemination, educating community and students on health related issues by participatory health dialogues and school health education services, case identification and referrals and arranging camps for the endemic and epidemic diseases.

Later on with the assistance of different support organizations it established 34 mother and child health care (MCH) Centers in its operational area (Taluka Shahdadpur, Tando Adam and Khipro Sanghar district) and created community paramedic force as CHWs and TBAs from the community for the MCH Centers.

The overall aim of health, water and sanitation program is to improve socioeconomic conditions in the program areas by facilitating health environment and improving health status of the targeted community.

Following sub program are implemented under this program:

- Health Education and Motivation
- Primary Healthcare Services and Referrals
- Capacity building of health volunteers as CHWs and TBAs as local paramedics
- Information dissemination through published material, leaflets

Achievements of Health Sector

Activities	As of Dec-2004	Jan-Dec-2005		Cumulative
		Male	Female	
▪ Medical facilities	22,554	2,767	2,391	27,712
▪ Growth Monitoring (<i>Children < 5 years</i>)	7,336	320	295	7,951
▪ Anti Polio Vaccination	30,915	5,334		36,249
▪ Antenatal, Post Natal Care	1,308		475	1,783
▪ TT Vaccination	6,240		482	6,722
▪ Participatory Health Dialogues (PHD)	5,868	1,435	1,356	8,659
▪ School Health Education Program	6,457	1,501	477	8,435
▪ Demo-Sessions to CHWs & TBAs	143			143
▪ Family Planning Methods applied	551	10	58	619
▪ Referral case of General Patients	385	124	73	582
▪ Health Committees formed				42
▪ Blood grouping and HB% Campaign	96		489	585
▪ Hepatitis B Vaccination		383	234	617
▪ Health Centers Established				42
▪ Laboratory Investigation		76	79	155
▪ No of Deliveries conducted			12	12
Total	81,853	6,616	11,755	100,308

Human and Institutional Development (HID) Program

Enhancing the individual and collective capabilities of its partners has been a core value of Safwco's rural development program. Since inception the sector has been instrumental in providing a range of courses to enhance the operational skills of program participants and improve the management capacities of development practitioners.

Customized training, workshops, seminars, dialogues and talks are regularly held to raise awareness and facilitate access to knowledge, information and skills. The organizational development training orients the activists to the concepts of community organization, its role in village development, its objectives and structure, and the responsibilities of office bearers. The training equips the members with skills to develop vision, define its mission, delineate and implement strategy, create linkages, monitor and evaluate performance and plan for the future. It also emphasizes conflict resolution and leadership development. Financial management skills facilitate the members to run the organization professionally and develop it as a financially viable and sustainable community institution. For better natural resources management, various customized training workshops equip the rural community with skills in the usage of better techniques in farming, and water, land and livestock management.

Various other trainings and capacity building programs are organized for the institutional strengthening of the organizations at village level. Skill development trainings equip community with such skills that they become able to earn livelihood through better management of their available resources.

Achievements

Trainings	Jan-Dec 2004	Jan-Dec 2005		Cumulative
		Male	Female	
▪ Organizational Dev: [beneficiaries]	3,134	1,202	164	4,500
▪ Skills Development	1,924	1,351	421	3,696
▪ Gender Sensitization	5,234	-	123	5,357
▪ NRM (Livestock, water mngt., agriculture)	1,751	444	154	2,349
▪ Primary Healthcare	5,609	25	-	5,634
▪ Women Councilors Trainings	149	-	-	149
▪ Arsenic Surveillance	3,721	-	-	3,721
▪ Seminars/Workshops	6,892	360	1,306	8,558
▪ Training of Para Legal Activists	1,190	-	-	1,190
▪ Disaster Management	-	56	-	56
▪ Leadership Skills	-	22	16	38
Total	4,401	3,460	2,184	35,248

South Asia Partnership-SAP PK:

SAP PK was formed in 1988 and is now working in 102 districts of Pakistan. SAP is a Member of a consortium of a 6-member South Asia Partnership International, working in Bangladesh, Canada, India, Nepal, Pakistan and Sri-Lanka.

SAP is working on major themes :

Poverty eradication and Sustainable livelihood

Democratic governance

Gender and Development

SAP also work for:

Peace and regional cooperation

Human security and safe environment

Tolerance

SAP PK mainly provides training input under Resource Development Program (RDP) to build the capacity of partner's organizations and these trainings includes

Training in Gender and Development

Training of Elected Represented and Govt. Functionaries

Women, peasants and Workers councilor's training

Training of Government Functionaries

Training of Networks and Coalitions

Planning, Development and Management Training

Social Communications Skills

Networking and advocacy

Peace and Social Harmony

It is very recent that expansion of SAP-PK's has been made in other provinces so as in Sindh also. By this arrangement a project on Strengthening Democratic Governance in Pakistan (SDGP) has been launched for three years starting from July 2005-March 2009

Project would contribute to an enabling environment for Democratic Governance and citizens' participation, especially the vulnerable, in decision-making and other processes all over Pakistan . Through this project all over Pakistan 40 districts and 10 UCs in each will be covered. By that 400 UCs will be covered where as LG Focus will be on 20 districts and 5 UC in each district by that 100 UCs will be covered.

Under this project major trainings activities will be conducted with;

Peasants and workers groups (PWGs); CCBs, House Committees of UC, Tehsil and District assemblies; Provincial and National Networks of PWGs; Government Line Agencies (GLA); Elected and Govt. Officials: Nazims, naib-nazims, UC, tehsil and committee members, UC secretaries, TMOs, TM administration, DDOs, EDOs, DPOs, Deputy EDOs, DCOs, peasants, and Workers Councilors, Naib/nazims; Social Service Committees.



Sindh Education Foundation (SEF):

SEF was established in 1992 as a semi-autonomous organization to undertake educational initiatives in the disadvantaged areas of Sindh. Professor Anita Ghulam Ali was appointed the first Managing Director of the Sindh Education Foundation, a position she still holds. The SEF's initial activities began with the provision of grants and loans to educational

institutes and organizations. However, SEF now provides communities with direct access to educational facilities by opening schools/centres through its various endeavors. The current projects not only provide education, but mobilize communities to meet their educational and developmental needs. Furthermore the Foundation also undertakes research initiatives, both qualitative and quantitative, to study the impact of its programs and identify improved systems for community enhancement. SEF's publications include EDucate! Pakistan's 1st Magazine on Education & Development, Nurture, Pakistan's Pioneer Publication on Early Childhood Development, Quantitative Analysis Booklet, SEF Newsletter, SEF 10 year Document and various literacy manuals. The range of SEF's objectives can be principally delineated as follows:

- Evolve programs for raising the standard of education.
- Conduct researches or surveys or hold workshops, conferences, symposiums, to study the educational system, to identify the shortfalls and weaknesses and make suggestions or measures for its improvement.
- Provide financial help or grant under soft terms and conditions.
- Establish educational institution especially in less developed or less privileged areas.

Sindh Education Foundation initiated its Adopt-A-School Program (AASP) in 1997, by means of which private individuals and organizations adopt government schools, and take on the responsibilities of their management and running. By adopting a government school, one can play a crucial role by improving the physical condition and the standard of education in these schools.

The results of this program have been remarkable both in terms of infrastructural improvements in the schools and support and improvement of the teaching-learning process. The inclusion of the School Management Committee (SMC) has been a non-negotiable part of this program and significant results have been achieved in involving the parents in the process of school development by instilling a practice of school based management in these schools. SEF plays a facilitating role between the school and the adopter, providing ongoing technical support and monitoring the processes and outcomes on an ongoing basis. Adopters represent a varied mélange of individuals, organizations and groups including educationists, concerned citizens, local CBOs, NGOs, and the armed forces. The AASP is operating in 9 districts of Sindh and caters to approximately 35,000 students.

LEAD Pakistan

Inspiring leadership for a sustainable world



Leadership for Environment and Development (LEAD):

Lead is a global network of individuals and non-governmental organizations, committed to sustainable development. LEAD is an independent, not-for-profit organization, established in 1991 by The Rockefeller Foundation. The LEAD network is coordinated through an international secretariat based in the campus of Imperial College London. LEAD Pakistan was launched by the then President of Pakistan in 1995.

Lead is operational in Sindh through DEMO project being implemented in two Districts of the Province of Sindh, Khairpur and Sukkur, with the intent to support the two overarching objectives of ESRA, namely,

Improvement of Schools;
Institutionalization of the ways and means by which key stakeholders i.e. the community can continuously identify and solve their own problems regarding school improvement.

DEMO aims to do so by,
Strengthening the civic infrastructure available to the communities in Khairpur & Sukkur Districts of the Sindh Province.

Nurturing a culture of dialogue and negotiations on education management by the community.

Enhancing the communities' ability and competencies to rationally identify issues, articulate vision and challenges, and plan their human, institutional and financial resources for continual improvement of educational system in general and community schools in particular.

Initiating a series of specific processes whereby the communities and the corresponding SMCs are directly and proactively involved in undertaking school-based planning, management, monitoring and evaluating all such decisions

Lead provides initiates community mobilization process in the village through organizing village assemblies and activate SMCs through school improvements plans further to support this plan by provision of school grants. Lead has developed SMC trainings modules and data base management so as to better implement the program.



Thardeep Rural Development Programme (TRDP):

TRDP is a non-profit organization, registered under the societies Act, working in the rural areas of Tharparkar, Mirpurkhas, Dadu and Khairpur districts of Sindh, Pakistan. The programme is aimed at facilitating the rural communities in a way that they can be empowered to secure their rights with command over resources and capabilities to manage the process of sustainable development.

For the purpose, Thardeep organizes the local communities and develops their managerial and technical capacity. It also facilitates them in the process of income generation through provision of credit. Besides, Thardeep also extends services in the areas of primary health care, education and water. The working strategy of organization is based on the continuous process of research on social issues relevant with and related to community development.

The governance structure of TRDP includes Thardeep General Body, Thardeep Board of Directors, Thardeep management team including a team of four general managers led by Chief Executive Officer and professionals.

Thardeep implement development program with the support from Netherlands Organization for International Development Cooperation (Novib), a charity, ENI Limited, an oil company and Pakistan Poverty Alleviation Fund, an extension arm of World Bank. These partners extend institutional support including financial and technical assistance to TRDP. Besides, the international charities, Action Aid Pakistan and Save the Children - UK

and UN World Food Programme contribute in health and education, emergency and rehabilitation and water and food security activities. These initiatives are complemented by support from corporate giants under private public partnership. Major of them includes Unilever Pakistan, Jaffer Brothers Pakistan and Engineering Concern (Pvt) limited.

Thardeep is an active member of Rural Support Programme Network and Pakistan Micro finance Network - the strategic alliances of non-profit organizations working with the same approach. Currently, Thardeep is working with more than 100,000 members of rural communities including 32,000 women members. Of them, 52,526 are trained in basic skills of accountancy and rural organizational management.

Thardeep is employer of over 400 staff and has 40 offices all around Sindh. The audit report 2003-04 (by Anjum Asim Shahid Rahman, Karachi) presents. Thardeep Balance Sheet of Rs. 161 million for the period of July 1st 2003 - June 30th 2004.



Health And Nutrition Development Society
هيٽھ اينڊ نيوٽريشن ڊيولپمينٽ سوسائٽي

Health And Nutrition Development Society-HANDS:

HANDS is a Not for Profit registered organization working with a mission to improve primary and secondary health facilities, quality of education and to alleviate poverty through capacity building, intervening in public and private sectors and is benefiting more than 2 million population of 5000 villages in districts Hyderabad, Sanghar, Badin, Thatta and Karachi Rural. HANDS regional offices in these districts are not only resource centers for different non profit, & private organizations but also perform as facilitators for different departments of the district governments.

HANDS is one of the Not for Profit organizations working in social sector to develop the communities to meet the challenges. During 2003 – 2004 HANDS focus has been more on developing the institution both at organization and at grass root levels. HANDS anticipating the need of capacity building and community development in 21st century, established Institute of Community Development to help, strengthen the NGOs, COs, Govt. departments (District & Provincial) and promote health, education and alleviate poverty in the rural communities.

HANDS Institute of Community Development (HANDS ICD) is unique in the sense that it links the resources of various educational institutes of Sindh and hundreds of basic community units of the province with those of district and provincial governments to forge a network of partnerships with education department, government and private-sector institutions in pursuit the goal of community development.

HANDS is working for many years in social sector for improving the living status of the rural community and is considered a large organization in not for profit sector, but its fame has been as a health NGO, which is proven from the fact that its health services program is benefiting a population of more than 0.452 million of 179 villages in Sindh province. During 2003 – 2004 HANDS achieved a milestone when one of its Community Midwifery Training Schools (Taluka Hala district Hyderabad) was recognized by Sindh Nursing Education Board

(SNEB). HANDS Community Midwives appeared in SNEB exam and success rate has been 78%. During this period, HANDS' health team developed training manuals for Community Health Attendants and Community Midwives in Urdu which was later endorsed by a renowned obstetrician Prof. Shershah Syed. Health program trained 38 CHAs & 50 CMWs and established 37 Reproductive Health Centers in Karachi rural, Hala and Thatta.

During last two years HANDS program stepped into another sector i.e. adolescent health & life skills. Trained 42 educators of 21 Govt. High Secondary Schools, district Hyderabad. The trained educators conducted 720 awareness raising sessions about “adolescents health and life skills” with the help of a specially designed training module in these schools and benefited 1260 students of class VIII.

Presentation on Public Pvt partnership under SDSSP:

After going through these presentations Mr.Shakeel Abro gave his presentation on Public Pvt Partnership under SDSSP. Giving the presentation he narrated the contact cycle developed for CBO's participation mechanism in the program. During the presentation anticipated role of umbrella organization was also highlighted. **He presented that under SDSSP there are two objectives to strengthen the role of CBO in Social Service Delivery; and to increase financing of CBOs.** This is to encourage the public pvt partnerships under the program. He presented that the term CBO is used broadly to include School Management Committees (SMCs), Health Board and patient Associations, Village Development Associations (VDA) for Water Supply and Sanitation (WSS), Citizen Community Boards(CCBs), NGO, Welfare Organisations, and other representative bodies that are based in the community and/or represent and articulate the specific needs, concerns and priorities of the communities.

To achieve the key objectives given above, the CBOs services may be:

- i. Building the capacity to assume the responsibility
- ii. Managing social service
- iii. Providing social service
- iv. Performing oversight (supervision) functions
- v. Or combination of i-iv

- ***CBO Mapping by District Governments and TMAs- Creation of CBOs Data Base***

The sectoral guidelines provide clear direction for developing the local database of the CBOs working at the District and Taluka level. Tables have been provided to be filled in so that the mapping of the CBOs is completed. In addition to this separate performas have been sent to districts for initial data collection of CBOs. This information will help in designing a Database at PSU in which all districts CBOs basic data will be feed in where as a part of this will be Projects Information Database (PID) in which CBOs who gets funds for their projects will be entered. This district database along with the secondary information will provide the hands on information of on which the further work will be carried out for involving CBOs in the programme and projects under SDSSP.

- ***Identification of Umbrella NGOs for all districts***

Presence of some major umbrella NGOs supporting CBOs is an opportunity to explore. These major umbrella NGOs play a vital role in building up the management capacity of CBOs with their different interventions. DGs can most effectively involve communities in its work by identifying and working with these organizations in their districts where as credible NGOs will have an opportunity to work more effectively towards the goal of social and economic development of the society.

These organizations will be identified on the basis of the assessment of their management capacity to work within a district. These umbrella NGOs will be selected on a criteria that would cover different aspects of NGOs' working such as their organisational structure, governance, financial management; programme delivery and visibility in the area.

LSUs will have the responsibility of preparing detailed organisational and programme profiles of selected umbrella organizations and will regularly update these profiles.

PSU will develop *umbrella NGOs selection criteria* for assessing the management capacity of NGOs. MoUs will be signed among SDSSP-DG-NGO. In line with the district sector plans; these NGOs will propose their interventions for providing training and technical support to CBOs on:

- a) SDSSP sector specific intervention design
- b) Participatory methods for project planning implementation, monitoring and evaluation.

Anticipate role of umbrella organizations:

- Selected Umbrella organizations will provide management support to CBOs seeking grant assistance from their district.
 - Umbrella organizations will bring in high quality expertise for project designing, monitoring, implementation and evaluation.
 - Umbrella organizations will agree to work over project period with SDSSP on a mutually selected district level.
 - Umbrella organizations will promote synergies between NGOs, government, private sector and other partners at district level.
 - Umbrella organization will also see the possibilities for introducing their other interventions in the districts where they are working under SDSSP.
- ***Sectoral Stakeholder Analysis and Problem and Situation Analysis at District Level***

With the Local Support Unit, the localized Problem and Situation Analyses and Stakeholder Analyses workshops (in all three sectors i.e. Education, Health and Water Supply and Sanitation) will be carried out. The PSU team along with Participatory Planning Specialist will be providing technical support for the process. The guidelines on sectoral planning provide the basic framework for Situation Analysis to be part of the Annual sector Plans. With these guidelines already disseminated to the Districts and TMA, the process of carrying out Situation analysis through participatory method involving all the key stakeholders including direct beneficiaries will be providing opportunity to test and improve the guidelines.

The Local Support Unit (LSU) is the core focal point at district level which is seen as the mobilizing factor in the Public-Private partnership; hence its strengthening is also one of the key elements of the process.

- ***Call for concept papers from CBOs***

As the transparent strategy, the PSU will be announcing in the local Print Media (advertised in local largely circulated newspapers) the funding available under SDSSP, who can apply for these funds, what are the important requirement to be eligible for getting these funds. All information will be made available on SDSSP's web page. The localised (district level) information seminars will be held at all the district headquarters simultaneously with the call for concept papers to access SDSSP funds.

- ***Short listing of submitted concept papers***

CBOs who have submitted their concepts will be assessed on pre define parameters. Short listing will be carried out by the concerned EDOs and LSU. These short listed CBOs will be given support by LSU/umbrella NGO in designing a good project proposal.

- ***Community based participatory Planning***

The integral part of the program is community based participatory planning where basic decisions-making process starts. When a CBO decides to submit investment proposal under the SDSSP it should involve the community from that point. Before submitting investment proposal participatory planning tools needs to be adopted to analyse the situation and designing the project. CBO needs capacity building input at this stage by umbrella organisation through a participatory workshop.

CBO trainings should be imparted in 1) Situation analysis and participatory data collection 2) Project proposal development.

First training needs village base input in undertaking PRA exercise and data collection in a participatory way. In this training NGO input is needed. Where as the second training would jointly be carried out with LSU/PSU team .

- ***Workshops for Developing Funding Proposal***

Workshop will be organized in the districts in which already identified CBOs, relevant District Government, TMA officials and other key stakeholder will take part. It will serve two purposes: CBOs will be able to develop a meaningful proposal through participatory process and the public sector officials become active part of the process and things start with effective coordination.

- ***Project Appraisal***

At this stage LSU & umbrella organization should verify that the project made by the CBOs satisfies the indicators for the formulation and selection of projects, mainly its consistency with the District Sector Plan & gender mainstreaming.

Once both the CBO and the Umbrella Organization decide the submission of the project, the decision should go to the district screening committee for funding of projects.

- **Presentation of Projects before district project approval committee:**
The judgment about the approval and rejection of any project would be made in the project approval committee meeting through a process of project approval criteria.
- **Project approval criteria (Needs to be developed)**
- ***Structure for the Project approval committee***
The approval committee for the CBO proposal will consist of
 - a. EDO-CDD (Chair of the committee)
 - b. Concerned official from District Govt. dept.
 - c. One person from LSU
 - d. Representative of District Monitoring committee

- ***Partnership agreement with successful CBOs***

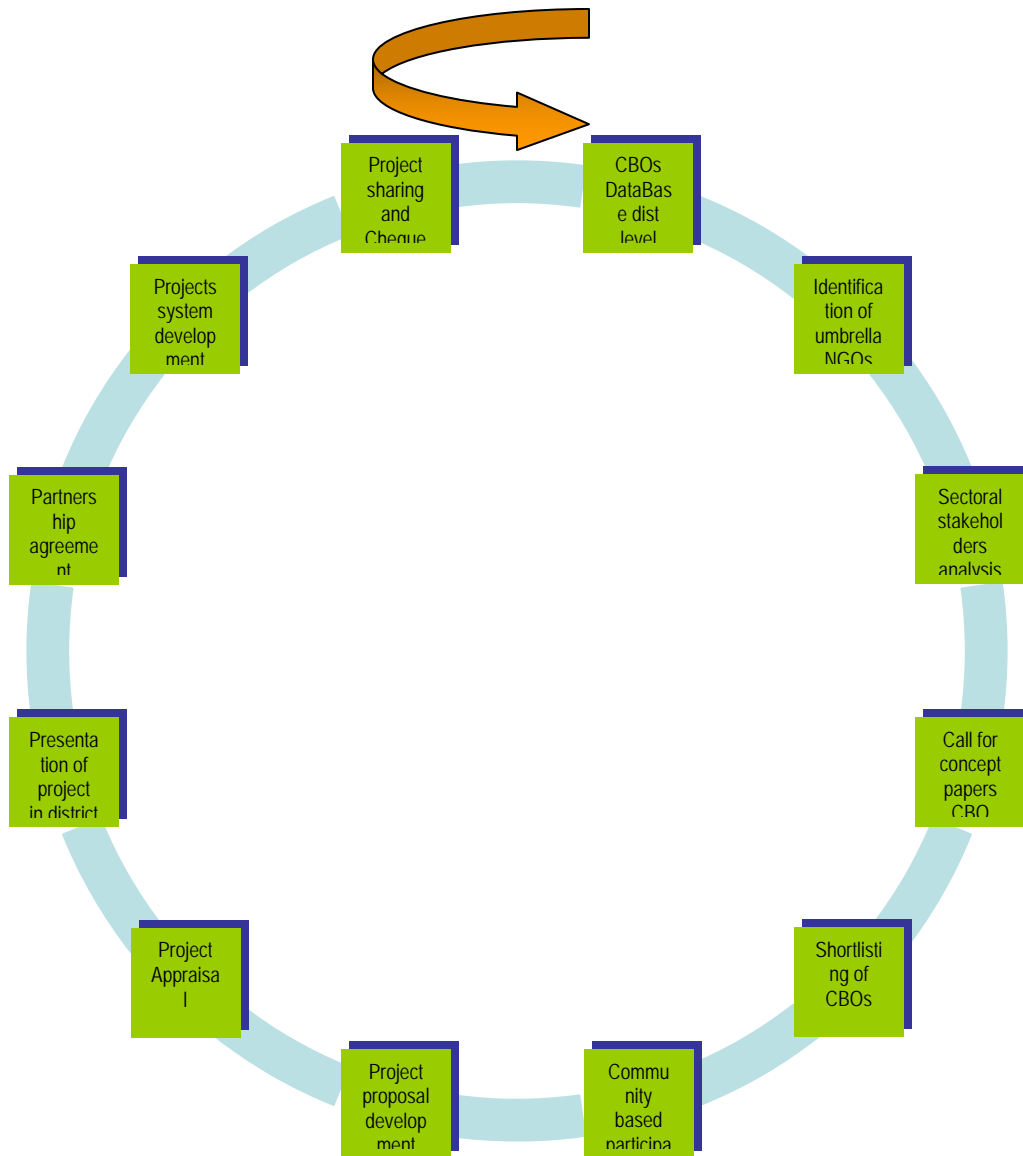
Agreement will be signed with successful CBOs who got approved their projects for funding. These agreements will contain the Project Docket; Action plan, budget and roles and responsibilities of partners.

- ***Project Systems Development Workshops:***
 - a. With the approval process for the project proposal finalised, the project systems development workshop will be organized by the umbrella organizations. The LSU with the active help of district government/ TMAs and PSU will be the part in project systems development workshops at district level.

- ***Project sharing and cheque disbursement ceremony at community level***

After project approval cheque disbursement will be carried out in a community meeting organised by the CBO. In this meeting project docket, budget and action plan and roles & responsibilities will be shared with the community. DG and concerned deptts. will participate in this event

CBOs PARTICIPATION MECHANISM

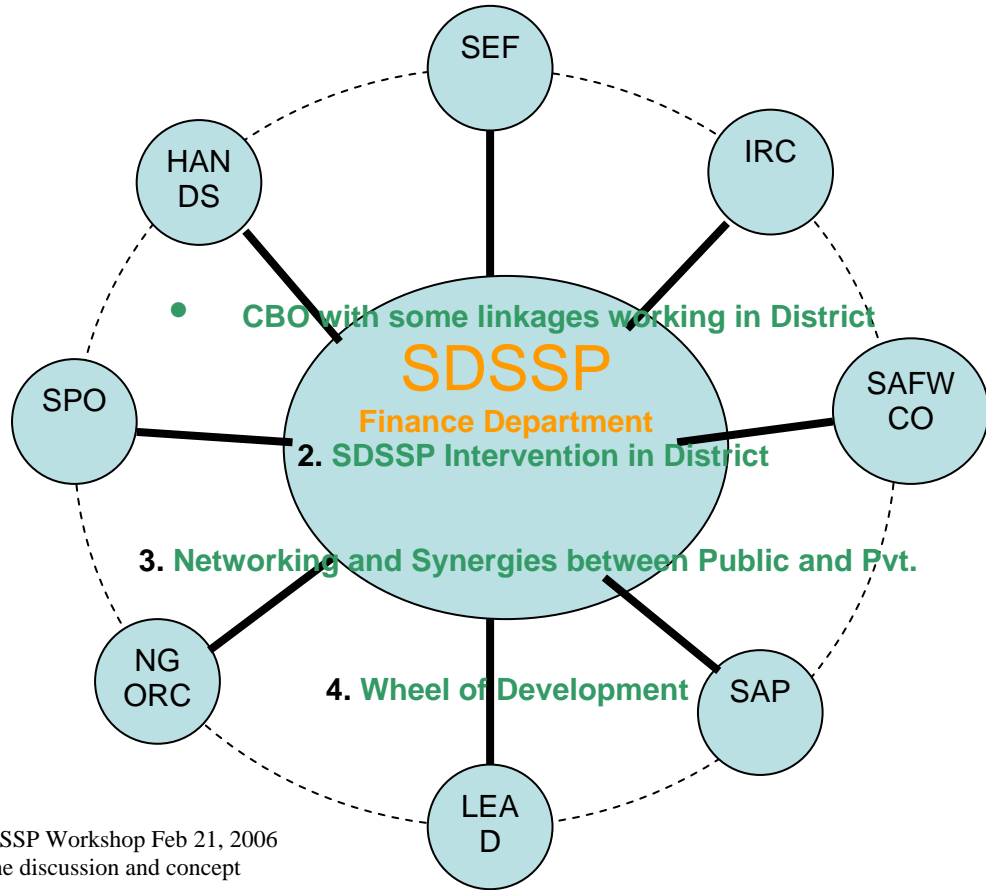


After the presentation an open discussion was invited. Umbrella organizations showed their willingness to work with SDSSP and provide their service, trainings and technical assistance as envisaged with the cost bearing by the SDSSP.

Umbrella organizations will give their input in the refinement of the contact cycle developed for the integration of CBOs in the program. Organizations appreciated SDSSP in accelerating the process of public pvt partnership with DGs.

Proceedings were put on end after the discussion and suggestions.

SDSSP – MODEL SYNERGY THROUGH NGOs



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Pictorial Glimpses



