

Encourage Public Pvt. Partnership For Improved Service Delivery



A Report on Third tranche action E. (iv) & (v)

- iv) DGs shall have allocated at least 15% of conditional grants to CBOs in 05-06 and 25% in 06-07
- v) TMAs allocate at least 10% of conditional grants to CBOs in 06-07

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Policy Area: E. Encourage Public-Private Partnership for Improved Service Delivery

The Project Document of Sindh Devolved Social Services Programme (SDSSP) outlines the importance of the Public- Private Partnership and recognizes the role of CBO in achieving the overall objectives of the Programme. Policy Outcome 5 of the Policy Matrix is: ‘Encourage Public-Private Partnership (PPP) to improve Service Delivery’.

The third tranche action requires:

- (iv) DGs shall have allocated at least 15% of conditional grants to CBOs in 05-06 and 25% in 06-07
- (v) TMAs allocate at least 10% of conditional grants to CBOs in 06-07

In order to categorize the organizations and organizational entities as CBO under SDSSP, The Appendix 7 of the RRP, ‘Programme Organization and Responsibilities’ defines it very well under ‘Community Arrangements.....’*The term CBO is used broadly to include School Management Committees (SMCs), Health Board and patient Associations, Village Development Associations (VDA) for Water Supply and Sanitation (WSS), Citizen Community Boards (CCBs), NGO, Welfare Organizations, and other representative bodies that are based in the community and/or represent and articulate the specific needs, concerns and priorities of the communities.*

The broad range of the options given in the above statement, for the Partnership development and Management under PPP gives the Programme important flexibility.

To achieve the key objectives given above, the CBOs services may be:

- i. Building the capacity to assume the responsibility
- ii. Managing social service
- iii. Providing social service
- iv. Performing oversight (supervision) functions
- v. Or combination of i-iv

The following steps have been taken for the ensuring for the compliance by DGs and TMAs on tranche condition and active involvement of the CBOs into the Programme activities for effective public-private partnership to achieve overall goal of SDSSP.

1. MoU signing:

All the DGs and TMAs have signed MoUs that legally bind the parties to abide by the MoU conditions;

- a. *THE GOVERNMENT OF SINDH further agrees to transfer the annual share of the district from these DSSP funds, directly into the Account IV of the*

DISTRICT GOVERNMENT subject to fulfilling the criteria given in para 4. (MoU with DGs)- (Annexure-1)

a. THE GOVERNMENT OF SINDH further agrees to transfer the annual share of the TOWN MUNICIPAL ADMINISTRATION from these DSSP funds, directly into the Account of the TOWN Municipal Administration subject to fulfilling the criteria given in para-4.(MoU with TMAs) (Annexure-2)

MoU further bounds DGs and TMAs to allocate funds to CBOs as per tranche condition;

4. c. THE DISTRICT GOVERNMENT shall allocate at least 15% of conditional grant funds in year 2005-06, and not less than 25% in subsequent years, through Community Based Organizations (CBOs) in a timely manner as conditional grants for public-private partnership initiatives subject to the guidelines and terms and conditions prepared separately for this purpose by THE GOVERNMENT OF SINDH through PLDS/PSU.

4. c. THE TOWN MUNICIPAL ADMINISTRATION shall allocate an expenditure of not less than 10% of funds in year 2006-07 through Community Based Organizations (CBOs) in a timely manner as conditional grant for public-private partnership initiatives subject to the guidelines and terms and conditions prepared separately for this purpose by THE GOVERNMENT OF Sindh through PLDs / PSU.

2. Allocation of Funds as per tranche condition:

Ensuring the implementation of the covenants of MoUs, the Provincial Finance Commission, while deciding the distribution formula of SDSSP Conditional Grants for years 2005-06 and 2006-07, has identified the percentage of the funds to be allocated by the local governments. As per the tranche condition, following the PFC Award, all DGs and TMAs have allocated conditional grant funds to CBOs. This is a block allocation and would be utilized as per guidelines given in the strategy for integration of CBOs.

Complying with the policy area. E condition (ii); Districts have also allocated part of these CBO funds for the newly created HMCs in district and taluka hospitals which ensures the ownership and support for these entities by the districts from very beginning. Details of such allocations are given in **Table-I**, while letters from district for allocations are attached (**Annexure-3**).

Details of these allocations are given below in **Table-II**, while the letters showing these allocations in the budgets of districts and TMAs are attached (**annexure-4**)

Table-I**CBO FUNDS ALLOCATION BY DGs**

S. No	District	2005-06				2006-07				Letter Ref. No	Date
		Total	15% for CBOs	HMCs	%	Total	25 % for CBOs	HMCs	%		
<i>Amount in Rs.</i>											
1	Badin	64,335,259	9,650,289	1,000,000	10%	71,825,122	17,956,281	1,000,000	6%	EDO/F&P/121/2006	June 17, 2006
2	Dadu	43,911,174	6,586,676	329,338	5%	44,029,724	11,007,431	5,503,715	50%	EDO/F&P/DDU/2006	June 10, 2006
3	Ghotki	53,757,059	8,063,559	4,640,000	58%	58,546,167	14,636,542		0%	415	June 21, 2006
4	Hyderabad	43,542,084	6,531,313	327,000	5%	41,037,765	10,259,441	769,000	7%	F-EDO(F&P)/2004/2295	June 19, 2006
5	Jacobabad	34,308,997	5,146,350	3,808,299	74%	33,572,047	8,393,012	6,210,829	74%	498	June 13, 2006
6	Jamshoro	32,504,116	4,875,617	-	0%	32,276,998	8,069,250		0%	EDO(F&P)/836/2006	June 15, 2006
7	Karachi	224,449,086	33,667,363	1,625,206	5%	229,004,200	57,251,050	3,227,700	6%	EDO(F&P)CDGK/-/2005	June 23, 2006
8	Kashmore	33,048,915	4,957,337	2,900,000	58%	32,273,781	8,068,445	4,000,000	50%		June 22, 2006
9	Khairpur	67,175,383	10,076,307	6,146,000	61%	72,606,312	18,151,578	10,890,000	60%	EDO(F&P)/khp/636/2006	June 13, 2006
10	Larkana	36,963,290	5,544,494	-	0%	35,218,563	8,804,641	-	0%	SDSS-6/2006/2	June 24, 2006
11	Matiyari	23,016,013	3,452,402	345,240	10%	19,889,692	4,972,423	845,312	17%	EDO(f&P)/M/(66)/2005/409/2005	June 15, 2006
12	Mirpurkhas	39,185,253	5,877,788	2,900,000	49%	39,068,138	9,767,034	4,800,000	49%	EDO/F&P/M/620/2006	June 15, 2006
13	Nausheroferoze	46,683,743	7,002,561	2,002,561	29%	47,941,001	11,985,250	1,985,250	17%	EDO(F&P)/NF/476/2006	June 15, 2006
14	Nawabshah	53,735,823	8,060,373	4,594,413	57%	57,765,366	14,441,342	8,231,565	57%	EDO/F&P/NWS/748/2006	May 3, 2006
15	Sanghar	61,596,490	9,239,474	7,200,000	78%	65,648,454	16,412,114		0%	EDO/F&P/SGR/475/2005	May 31, 2006

16	Shahdaddock	35,132,855	5,269,928	5,269,928	100%	33,332,661	8,333,165	8,333,165	100%	SDSS-6/2006/2	June 8, 2006
17	Shikarpur	47,768,763	7,165,315	2,000,000	28%	51,003,120	12,750,780	4,000,000	31%	F&P/SH P/732/2005-06	June 15, 2006
18	Sukkur	46,647,382	6,997,107	9,329,476	133%	49,257,647	12,314,412	12,314,412	100%	EDO/F&P/842/2005	June 13, 2006
19	Tando Allahyar	22,332,916	3,349,937	3,349,937	100%	19,185,895	4,796,474	4,796,474	100%	291	June 8, 2006
20	Tando Muhammad Khan	22,843,581	3,426,537	2,000,000	58%	19,712,034	4,928,009	2,900,000	59%	EDO/F&P/TMK/762/2006	June 9, 2006
21	Tharparkar	58,179,340	8,726,901	4,200,000	48%	65,076,752	16,269,188	8,100,000	50%	EDO/F&P/452/2006	June 10, 2006
22	Thatta	68,605,466	10,290,820	-	0%	77,899,216	19,474,804	-	0%	461	June 12, 2006
23	Umerkot	34,038,813	5,105,822	-	0%	33,765,745	8,441,436	-	0%	DCO/F&P/UK/184	June 13, 2006
	Total	1,193,761,800	179,064,270	63,967,398	36%	1,229,936,400	307,484,100	87,907,421	29%		

Table-II

ALLOCATION OF CBO FUNDS BY TMAs

S No.	District	S No.	Name of TMA	Share of CBOs @10%	Letter Ref. No	Date
1	Badin	1	Badin	486,428	TMA/BDN/Gen/2006/339	May 25, 2006
		2	Matli	451,801	TMA/Matli/2006/425	May 25, 2006
		3	Shaheed Fazil Rahu	382,883		May 25, 2006
		4	Talhar	259,577	TMA/TLR/2006/580	May 25, 2006
		5	Tando Bago	450,603	TMA/TB/2006/121	May 25, 2006
2	Dadu	6	Dadu	576,692	TMA/DU/ACCTTS/84	May 27, 2006
		7	Johi	495,759	TMA/J/126/2006	May 31, 2006

		8	Khairpur Nathan Shah	521,929	518	May 31, 2006
		9	Mehar	589,208	TMA/M/143	May 30, 2006
3	Ghotki	10	Daharki	458,921	104	June 6, 2006
		11	Ghotki	566,479	683	June 30, 2006
		12	Khanghar	389,437	----	----
		13	Mirpurmathelo	437,297	128/2006	June 6, 2006
		14	Ubauro	463,722	----	----
4	Hyderabad	15	Hyderabad City	552,517	TO(F)412/2006	May 25, 2006
		16	Hyderabad Rural	528,046	3	May 25, 2006
		17	Latifabad	610,102	----	----
		18	Qasimabad	177,810	----	----
5	Jacobabad	19	Ghari Khairo	395,033	A/CAMP@KARACHI	June 7, 2006
		20	Jacobabad	463,062	323	May 29, 2006
		21	Thull	617,760	TMA/SDSSP/TO(F)THUL/35	May 30, 2006
6	Jamshoro	22	Kotri	275,660	TO(F)/K315/2006	May 25, 2006
		23	Manjhand	186,490	TMA/MJAJ/109/2006	May 25, 2006
		24	Sehwan Sharif	408,444	318	May 27, 2006
		25	Thano Bula Khan	402,683	----	----
7	Kambar	26	Kambar	496,885	1262	May 31, 2006
		27	Miro Khan	243,278	TMA/173	June 8, 2006
		28	Naseerabad	266,560	39	June 6, 2006
		29	Qubo Saeed Khan	140,398	135	/
		30	Sujawal	197,381	91	May 12, 2006
		31	Shahdadt	275,942	TO(F)/TMA/113/2006	June 6, 2006
		32	Warah	325,290	583	June 6, 2006
8	Karachi	33	Baldia	527,357	TO/F/1937/2006	June 24, 2006
		34	Bin Qasim	421,648	TMA/BOT/ADMN/160/2006	May 27, 2006
		35	Gadap	432,428	TMA/G.T.O/B/2006-073	May 23, 2006
		36	Gulberg	516,012	T.O(F)/GTK/294/2006	May 24, 2006
		37	Gulshan-e-Iqbal Town	711,709	TO/F/GIT/2812/2006	May 5, 2006
		38	Jamshed Town	795,536	FD/JT/2006/530/2006	June 13, 2006
		39	Keamari	552,905	47	June 1, 2006
		40	Korangi	630,571	TO/F/KT/622/2006	June 2, 2006
		41	Landhi	713,225	TMAL/126/2006	May 31, 2006
		42	Liaqatabad	663,677	99	June 7, 2006
		43	Lyari	674,930	456	June 14, 2006
		44	Malir	481,399		June 7, 2006
		45	New Karachi	697,974	47	June 1, 2006
		46	North Nazimabad	543,713	-	-

		47	Orangi	804,093		June 1, 2006
		48	Saddar	688,769	----	----
		49	Shah Faisal Colony	390,107	416/SFT/2006	June 30, 2006
		50	SITE	511,150	TO(F)TMA-SITE/SDSSP/20	June 7, 2006
9	Kashmore	51	Kandhkot	337,980	354	May 27, 2006
		52	Kashmore	557,558	A(LAMP@KARACHI)	June 7, 2006
		53	Tangwani	326,600	65	June 5, 2006
10	Khairpur	54	Faiz Gunj	448,933	336	June 3, 2006
		55	Gambat	421,653	-	
		56	Khairpur	501,834	7606	May 30, 2006
		57	Kingri	479,379	TMAK/OF/2006	June 14, 2006
		58	Kotdiji	480,020	-	
		59	Nara	393,422	TMA/NARA/189/06	June 20, 2006
		60	Sobhodero	467,658	312	June 6, 2006
		61	Thari Mirwah	498,285	-	
11	Larkana	62	Bakrani	308,334	266	June 14, 2006
		63	Dokri	308,041	580	June 14, 2006
		64	Larkana	661,607	TO/(F)/162	May 27, 2006
		65	Ratodero	479,948	TMAR/500	June 19, 2006
12	Matiari	66	Hala	311,600	622/TMAH/622	May 25, 2006
		67	Matiari	473,432	TMA/158/2006	May 25, 2006
		68	Saeedabad	222,978	TMA/502/SAEEDABAD	May 25, 2006
13	Mirpurkhas	69	Digri	270,945	275	May 31, 2006
		70	Hussain Bux Muree	120,977	110	June 15, 2006
		71	Jhudo	259,265	TMA/JDO/431/2006	June 15, 2006
		72	Kot Ghulam Muhammad	437,444	TMA/KGM/1359/06	June 2, 2006
		73	Mirpurkhas	425,108	TO(F)/663/F/2006	June 14, 2006
		74	Sindhri	245,683	TMA(S)172/2006	June 14, 2006
14	Nausheroferoze	75	Bhiria	419,319	TMA/BH/1036/07/2006	May 30, 2006
		76	Kandiario	412,914	TOF/KDDO/09/2006	May 27, 2006
		77	Mehrabpur	300,365	TMA/126M-PUR	May 27, 2006
		78	Moro	503,179	34	June 6, 2006
		79	Nausheroferoze	495,798	TO(A)TMA(NF)/82/06	May 30, 2006
15	Nawabshah	80	Daur	397,010	TMA/TO(F)-10	May 27, 2006
		81	Doulatpur	511,466		May 31, 2006
		82	Nawabshah	363,716	195	May 31, 2006
		83	Sakrand	526,775	TMA/SKO/190	May 31, 2006
16	Sanghar	84	Jam Nawaz Ali	340,536		May 31, 2006
		85	Khipro	410,087	384	May 31, 2006

		86	Sanghar	487,988		May 31, 2006
		87	Shahdadpur	585,578		May 31, 2006
		88	Sinjhoro	454,892	TMA/NO/SINJHORO/204/2006	May 24, 2006
		89	Tando Adam	465,704	TOH/396	May 31, 2006
17	Shikarpur	90	Ghari Yasin	494,065	173/2006	June 6, 2006
		91	Khanpur	464,951	135	June 3, 2006
		92	Lakhi	467,719	TO(F)/TMA/LAKHI/343/2006	May 31, 2006
		93	Shikarpur	487,500	-	
18	Sukkur	94	New Sukkur	203,413	TMA NEW SUKKUR 01	June 6, 2006
		95	Pano Akil	504,441		
		96	Rohri	424,629	AB/TMA/224/2006	June 16, 2006
		97	Saleh Pat	355,637	TMA/SD/94/2006	June 16, 2006
		98	Sukkur City	270,616	TMA/FD/199/2006	June 16, 2006
19	Tando Allahyar	99	Chambar	184,051	TMA/CHRTO(F)/130	May 25, 2006
		100	Jando Mari	199,583	TMA/JTI/152/2006	May 25, 2006
		101	Tando Allahyar	302,937	TMA/TDR/762/06	May 25, 2006
20	T M Khan	102	Bulri Shah Karim	289,454	640	May 25, 2006
		103	Tando Ghulam Hyder	235,508	TMA/TGHA1/2006	
		104	Tando Muhammad Khan	292,465	999/TMA/TMK	May 24, 2006
21	Tharparkar	105	Chacharo	665,472	272	June 8, 2006
		106	Diplo	468,349	TMA/DLI/135/2006	May 5, 2006
		107	Mithi	538,693	TMA/M/780	June 8, 2006
		108	Nagarparker	466,643	309	June 10, 2006
22	Thatta	109	Ghorabari	389,882	GB/178/2006	May 25, 2006
		110	Jati	422,482	TMA/JATI/143/2006	May 23, 2006
		111	Mirpur Bathoro	410,480	346	June 6, 2006
		112	Mirpur Sakro	451,510	TMA/MPS/TOF/93/2006	May 25, 2006
		113	Shah Bander	394,939		
		114	Sujawal	392,375	TMA/SUJ/238/2006	May 25, 2006
		115	Thatta	498,942	TMA/SB/153/2006	May 24, 2006
23	Umerkot	116	Kunri	384,653	1493/2006	June 6, 2006
		117	Pithoro	381,484	TMA/PHO/472/2006	June 2, 2006
		118	Samaro	411,912	TMA/143	June 15, 2006
		119	Umerkot	621,350	ADMN/749/2006	June 15, 2006
				52,041,426		

3. Developing Guidelines and terms and conditions for CBO integration in service delivery projects:

As per tranche condition guidelines and terms and conditions for integration of CBOs in the process was developed by PSU through a consultative process. The criterion for CBOs for the participation into the Programme duly approved by the PSC has been made as a part of the Guidelines on Sectoral Planning for District Government and TMAs. A detailed Strategy for integration of CBOs in service delivery is developed as a guide for Local Govts. This strategy is the result of the participatory process involving LGs, Civil Society Organization in Seminars, focused interviews, localized meetings and field experiences. (Annexure-5)

4. Consultative Process for the strategy design:

MoU condition is that the allocated conditional grant funds to CBOs will be utilized in a timely manner for public-private partnership initiatives subject to the guidelines and terms and conditions prepared separately for this purpose by the Govt. of Sindh through PLDs / PSU, hence CBO integration strategy corresponding this requirement was developed by PSU. Strategy consists of four steps, 1) Inviting project concept papers 2) Selection and Awarding 3) Project Implementation and 4) Project Completion. These four steps contain various sub steps and have explained in detail in the strategy. Associated with the strategy are the formats to be utilized during the implementation, are also developed.

This strategy was discussed in the civil society workshop held on 21st February 2006 in Karachi. Leading civil society organizations of Sindh participated and gave their input in the strategy. This strategy than was shared with District Nazims and DCOs workshop held in March and got their feed back. Strategy was finalized in the light of input received in the workshop held with EDOs community development department and Local Support Unit staff on May 9th, 2006. (Annexure-6)

5. Approval of Strategy for integration of CBOs in service delivery:

During the consultation process all input was incorporated in the strategy and final document was sent to DGs and TMAs for approval. DGs/TMAs gave their consent and endorsed the developed strategy. Sample letter showing DGs/TMAs consent on strategy is attached as (Annexure-7)

6. CBOs integration strategy is in implementation:

Developed strategy is at the implementation stage. First step of constituting District Projects appraisal committees (DPAC); a representative committee of district officials, civil society and council members for the appraisal of CBO projects is in the formation stage. Up to now 13 DPAC have been notified and the rest of are in process.

Some of DPACs have started their introductory meetings. Sample DPAC letters is attached as annexure-8 &9

Annexures:

1. DG MoU
2. TMA MoU
3. Letters from 23 DGs regarding allocation
4. Letters from TMAs regarding allocation
5. CBO strategy
6. Consultative workshop report
7. DG/TMA Strategy approval letters
8. Sample DPAC Notifications
9. DPAC minutes